for joint-production vehicle programs or as centers for specific engine base to the east, preferably to a new dedicated plant," he says.

But in the future, automakers will increasingly use powertrain plants to Argentina, where emission standards are less strict. Fiat's move illustrates that economies of scale play an increasing role. Powertrain plants are typically separate legal entities from parent companies, and supplies systems to GM and PSA are working on a common program for small-capacity engines.

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